

MEMORANDUM OF CO-OPERATION

between

SINGAPORE POLYTECHNIC

and

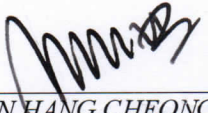
**THE STATE POLYTECHNIC OF UJUNG PANDANG, MAKASSAR, SOUTH
SULAWESI, INDONESIA**

The Singapore Polytechnic and the State Polytechnic of Ujung Pandang Makassar, South Sulawesi have decided to enter into a co-operative relationship for the general purpose of promoting educational, research and cultural programmes for the mutual benefit of both parties, and hereby agree as follows:

- 1 The two institutions shall promote opportunities to carry out co-operative efforts within the above-mentioned areas. Such activities may include (but not be limited to):
 - a. Exchange of academic and administrative staff
 - b. Exchange of students
 - c. Collaboration on research projects
 - d. Co-operation on academic, administrative or curriculum matters
 - e. Joint conferences
 - f. Cultural exchange programmes
- 2 Any activity carried out within the broad framework of this Co-operation Agreement shall be subject to the mutual consent of both institutions, taking into account any constraints of time, funding and other relevant resources.
- 3 Additionally, each activity may be governed by terms and conditions to be separately negotiated and mutually agreed upon by both institutions through an exchange of letters or the signing of a subsidiary joint agreement.

This Agreement is made on the 01 day of July, 2011 and shall be effective for an initial period of five years from this date. Thereafter, it may be extended for further periods of five years at a time by mutual agreement between the two institutions. The Agreement may be terminated at any time by either party giving at least six months' written notice to the other.

Signed on behalf of their respective institutions by:




TAN HANG CHEONG
Principal
Singapore Polytechnic

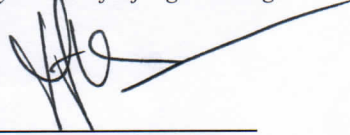


TAN YEOW MENG
Director
School of Architecture & the Built Environment
Singapore Polytechnic

Witnessed by



Dr PIRMAN
Director
State Polytechnic of Ujung Pandang



Dr YATTI SUGIARTI
Head
Civil Engineering Department
State Polytechnic of Ujung Pandang