

**MEMORANDUM OF AGREEMENT**  
For  
**Faculty, Staff, and Student Exchange**  
And  
**Collaborative Project Development**  
Between  
**Highline Community College**  
And  
**State Polytechnic of Ujung Pandang**  
**“Politeknik Negeri Ujung Pandang”**

The provisions of this agreement offer a framework within which to develop details of a faculty, staff and student exchange program and to seek donor agency support for jointly developed projects between **Highline Community College**, Des Moines, WA, USA and **State Polytechnic of Ujung Pandang**, Makassar, South Sulawesi, Indonesia.

**Whereas**, both institutions mutually recognize the value of socio-cultural diversity and the importance of deepening an understanding of our two countries; and

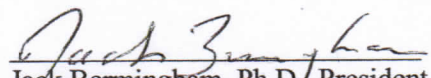
**Whereas**, both institutions agree that working on third party donor funded projects will be mutually beneficial; and

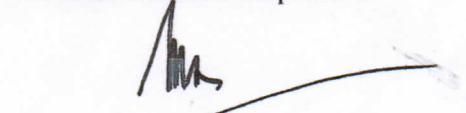
**Whereas**, establishing inter-institutional relations is an avenue through which faculty, staff and students may widen their educational horizons while at the same time pursuing their individual training and professional development goals;

**Therefore**, be it mutually agreed that a formal relationship is hereby established to facilitate faculty, staff and student exchanges and to seek third party donor funds to support joint projects and activities.

The terms for each program and activity shall be mutually discussed and agreed upon in writing by both parties prior to its initiation and shall be negotiated on a mutual basis. Detailed provision will be developed and contained in a supplemental agreement that shall become a part of this agreement. Issues to be included cover but are not limited to: eligibility, qualifications, admission procedures, costs, length of exchange, regulations, credit transfers, participation, administration, instruction, curriculum, accommodations, educational materials, institutional outcomes, and other related matters.

Upon the mutual execution of this agreement by the chief institutional officers, the responsibility for implementation will be assigned to the appropriate designated campus officials who will develop and implement the details for the supplemental agreement consistent with each institution's policies.

  
Jack Bermingham, Ph.D., President  
Highline Community College  
Des Moines, WA USA

  
Dr. Pirmani, M.SI, Director  
State Polytechnic of Ujung Pandang  
Makassar, South Sulawesi, Indonesia

Date: 12-12-12

Date: 12/26/2012